G R O U P⁻

Reaching today's business-to-business decision maker Dale Harrison: Business-to-business marketers cannot "create demand" out of thin air; They can only focus on "being known before they are needed"



Future buyers:

 Increased mental availability



- Brand recall
- Brand trust
- Increased buying propensity

An urgent high-value need emerging from an internal state change



In-market ~5%

Active in-market buyers: • Capture to sale

- Capture to sales pipeline
- Sales enablement

C CUMULUS Westwood One



Top B2B brands on network radio











JPMorganChase 🛟



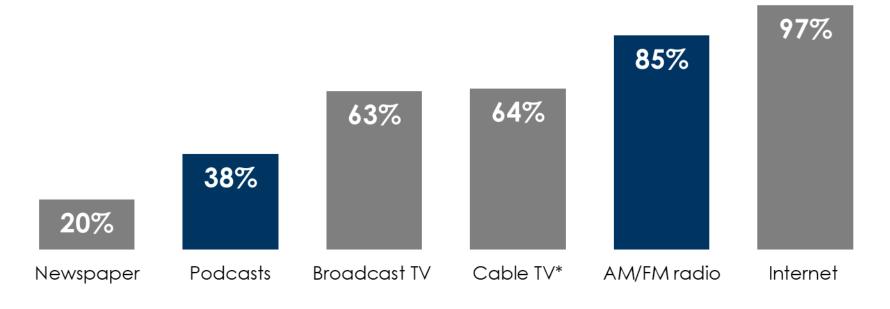


Magellan: B2B brands spent \$182 million on podcast advertising over the last 14 months

Business services and software							
Name	Ad count	Podcasts	Jan1, 2023 - Feb 22, 2024				
NetSuite	7379	358	\$17,416,200				
ExpressVPN	3240	219	\$13,668,400				
LifeLock	7521	627	\$9,334,500				
Stamps.com	3610	573	\$7,627,300				
ShipStation	3461	478	\$5,986,500				
IBM	3115	175	\$4,318,600				
Dell	2147	51	\$4,208,700				
HubSpot	2115	84	\$3,835,600				
IBM watsonx	2522	111	\$3,763,100				
Amazon Business	1623	60	\$3,399,000				
LinkedIn	2325	252	\$3,398,100				
AT&T Business	1019	106	\$3,123,200				
Miro	3264	597	\$2,743,000				
Odoo	878	19	\$2,730,200				
Canva	1166	109	\$2,421,000				

AM/FM radio and digital reach almost all business decision makers

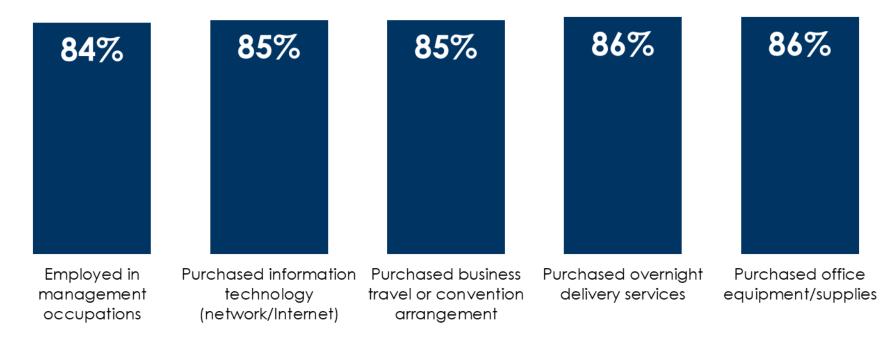
% of business decision makers reached weekly by medium



Source: Scarborough USA+ Podcast Recontact Study (USA+) 2023 Release 1 Total (Nov 2023) Adults 18+. Business Purchase Decision Makers = Company purchasing decisions participated in past 12 months = any purchasing decision. *Non-premium

Nielsen Scarborough: AM/FM radio delivers massive reach among business decision makers

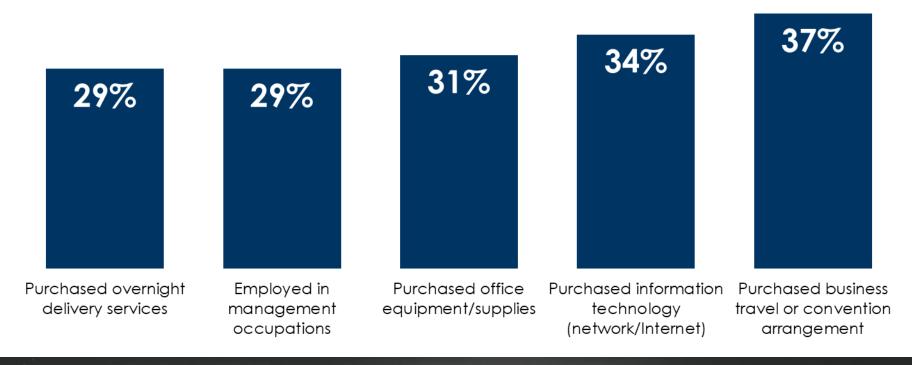
% reached weekly by AM/FM radio



Source: Scarborough USA+ 2023 Release 1 Total (Dec 2021– May 2023), Adults 18+. Management occupations defined as: Occupation summary - Management, Business and Financial Operations

Nielsen Scarborough: Podcasts deliver strong reach among business decision makers

% reached weekly (1+ hours per week)



Source: Scarborough USA+ Podcast Recontact Study 2023 Release 1 Total (Nov 2023), Adults 18+. Management occupations defined as: Occupation summary - Management, Business and Financial Operations

GROUP

Edison Podcast Metrics: Podcasts are a rich media platform for B2B brands

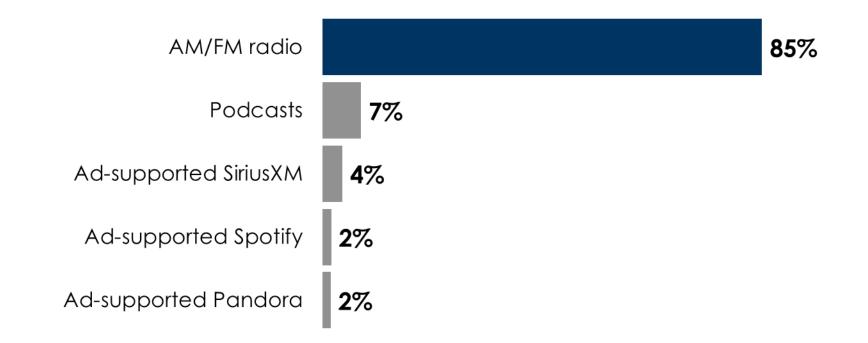
53%

of weekly podcast listeners participate in purchase decisions at work 32%

of weekly podcast listeners are the primary purchase decision maker at work 17% of weekly podcast listeners are business owners

AM/FM radio rules ad-supported audio in the car

Edison Research: Share of ad-supported audio time spent in the car among persons 18+



Source: Edison Research, "Share of Ear," Q4 2022-Q3 2023. Persons 18+, in the car; SiriusXM: Ad-supported: Spoken Word. Ad-free: Music; Podcasts listened to on streaming platforms are included in 'podcasts;' Percentages may not add up to 100 due to rounding.

Business decision makers are most similar to heavy AM/FM radio, podcast, and Internet users

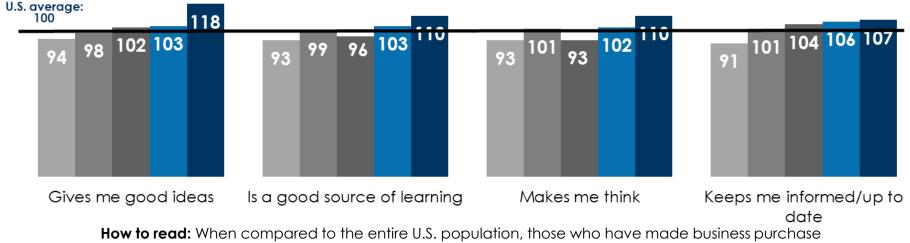
	Business decision makers	Heavy AM/FM radio listeners	Heavy podcast listeners	Heavy internet users	Heavy linear TV viewers	Heavy newspaper readers
Median age	42	51	41	42	60	53
Median yearly household income	\$105K	\$73K	\$92K	\$87K	\$66K	\$71K
Employed full time/part time	100%	64%	80%	71%	49%	57%
Attended college	74%	61%	76%	70%	59%	62%
1 or more children in home	39%	34%	35%	36%	23%	29%

Source: Scarborough USA+ 2023 Release 2 Total (June 2022-October 2023) for all but podcasts (Podcast Recontact Study 2023R1 (Nov 2023) Adults 18+. Business Purchase Decision Makers = Company purchasing decisions participated in past 12 months = any purchasing decision. Heavy Users – 1st OR 2nd Quintiles by Media (Top 40% of users by time spent with media). Heavy Linear TV= Cable or Broadcast Users = 10+ Hours watched past 7 days (42.7% of pop.). Heavy podcast = 10+ hours listened past 7 days.

Business decision makers rely on audio and digital for information

Index (based on adults 18+ business decision makers who agree with each statement)

■ Television ■ Newspaper ■ Social media ■ Digital ■ Audio

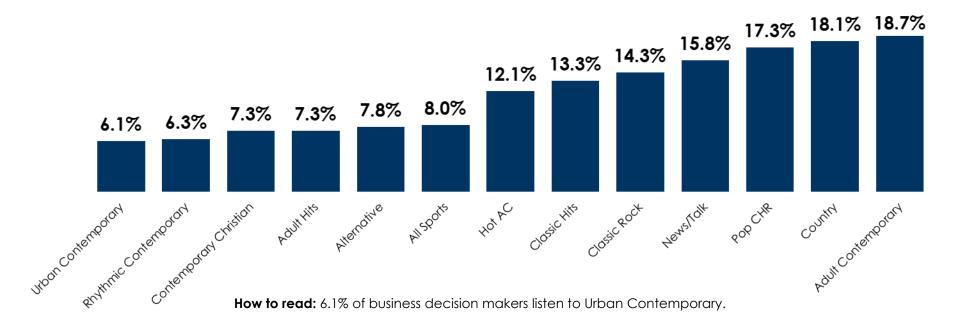


decisions are 18% more likely to agree that "audio gives me good ideas."

Source: 2023 Summer MRI-Simmons, Adults 18+, Business decision makers defined as: Business Purchases: Banking services or Investment of corporate/employees funds or Property/group insurance or Real estate/plant site location or Convention/meeting site or Travel purchase/rento/lease or Adventising/promotion or Office fumiture/funishings or Copiers/Fax machines or Telephone/communication equipment or services or Adventising/promotion or Office fumiture/funishings or Copiers/Fax machines or Telephone/communication equipment or services or Adventising/promotion or Office fumiture/funishings or Copiers/Fax machines or Telephone/communication equipment or services or Personal computer hardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computer bardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computer bardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computer bardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computer bardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computer bardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computer bardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computer bardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computer bardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computer bardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computers and hardware (hard disk, keyboards, etc.) or Networking hardware/software or Personal computers and hardware (hard disk, keyboards, etc.) or Construction Materials or Materials handling equipment or Packaging/containers or Paints/industrial finishes or Electrical or mechanical controk/systems or Adventing/construction services or Operating supplies (lubricants, adhesives, fuels, etc.) or Components or parts for machinery or Raw materias or H

Nielsen Scarborough: Many AM/FM radio programming formats deliver business decision makers

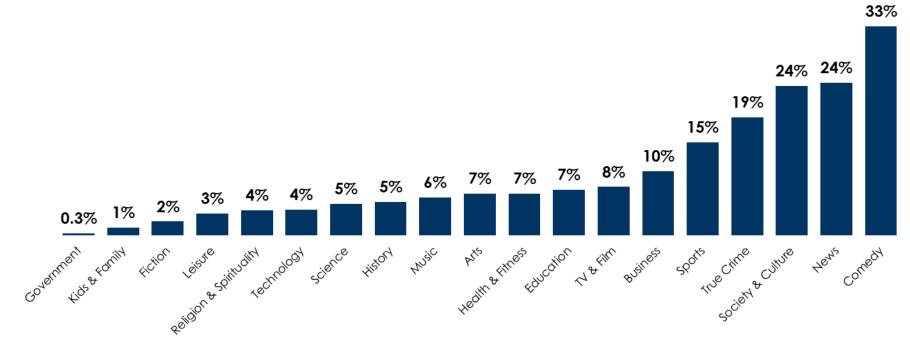
% reach of business decision makers by format



Source: Scarborough USA+ 2023 Release 2 Total (June 2022– October 2023), Adults 18+. Business Purchase Decision Makers = Company purchasing decisions participated in past 12 months = any purchasing decision

Edison Podcast Metrics: Many podcast genres deliver primary business decision makers

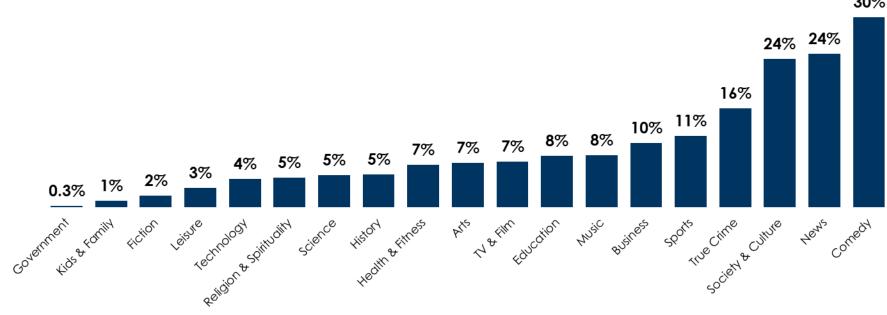
% of primary business decision makers reached weekly by the podcast genre



Source: Edison Podcast Metrics Q1 2023-Q4 2023, Purchase decision makers = 7,393

Edison Podcast Metrics: Wide diversity of podcast genres deliver business owners

% of business owners reached weekly by the podcast genre



Source: Edison Podcast Metrics Q1 2023-Q4 2023, Business owners = 2,313

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30%



How AM/FM radio elevates the B2B TV plan

Nielsen Media Impact: AM/FM radio adds significant incremental reach to the business-to-business TV deliveries

	% reach among adults 18+ – September 2023 campaign (ZipRecruiter campaign ran August 2023)				
	TV only reach	TV + AM/FM radio reach	Incremental reach AM/FM radio generates versus TV deliveries		
ZipRecruiter	5.9%	60.1%	+919%		
USPS	8.6%	46.6%	+442%		
Grainger	45.3%	73.4%	+62%		
Indeed	56.1%	80.5%	+43%		
Dell	47.0%	65.6%	+40%		

Source: Nielsen Media Impact September 2023, adults 18+: TV budget and TV ad occurrence based on Nielsen Ad Intel. Network Radio based on all RADAR networks at an average CPP of \$5000; ZipRecruiter: Nielsen Media Impact August 2023, adults 18+: TV budget and TV ad occurrence based on Nielsen Ad Intel. Network Radio based on all RADAR networks at an average CPP of \$5000.

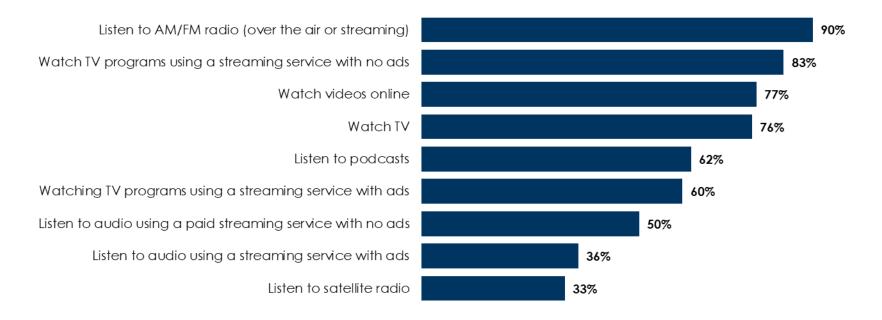


Information technology decision maker case study



AM/FM radio is the top media source consumed by IT decision makers; Podcasts are also stronger among IT decision makers vs. the general population

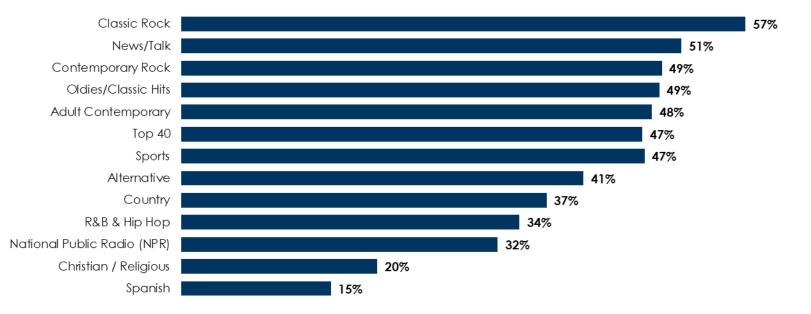
Q: Which of the following activities do you do in a typical week? % of IT decision makers



Source: MESH x IT Technology Firm/Westwood One IT Products & Solutions Decision Makers Study – 2023 Wave (N=401; 10/11/2023-10/19/2023) Base: Total Sample Q: Which of the following activities do you do in a typical week?

IT decision makers listen to a wide variety of AM/FM radio genres, with "Classic Rock" being the most popular

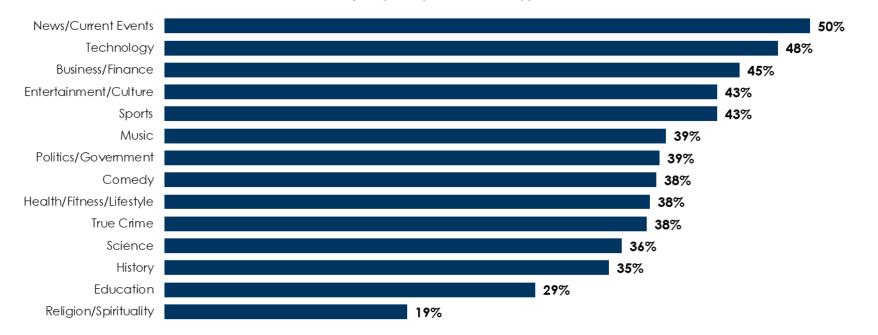
Q: How frequently do you listen to each of the following radio formats, either over the air or via online streaming? Frequency of listening to AM/FM radio formats (Frequently/occasionally)



Source: MESH x IT Technology Firm/Westwood One IT Products & Solutions Decision Makers Study – 2023 Wave (N=401; 10/11/2023-10/19/2023) Base: Listens to AM/FM Radio Q: How frequently do you listen to each of the following radio formats, either over the air or via online streaming?

IT decision makers also listen to a wide variety of podcast genres, with "News/Current Events" and "Technology" being the most popular

Q: How frequently do you listen to each of the following podcast genres? Frequency of listening to podcast genres (Frequently/occasionally)

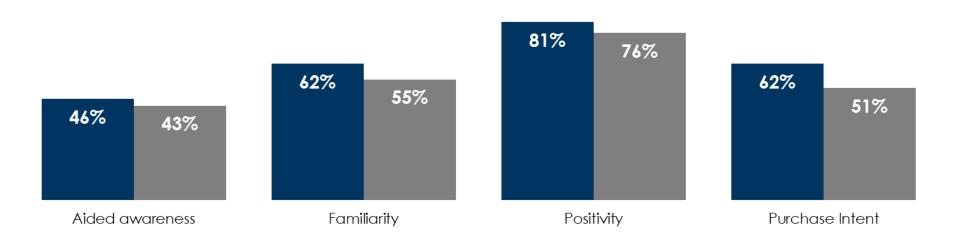


Source: MESH x IT Technology Firm/Westwood One IT Products & Solutions Decision Makers Study – 2023 Wave (N=401; 10/11/2023-10/19/2023) Base: Listens to Podcasts Q: How frequently do you listen to each of the following podcast genres?

AM/FM radio works: Heavy AM/FM radio listeners are more likely to be familiar with the IT brand, feel positive about the brand, and have a higher purchase intent compared to heavy TV viewers; This is impressive given that the IT brand spent almost 5x more on TV advertising in 2023 compared to AM/FM radio advertising



■ Heavy AM/FM radio listeners ■ Heavy TV viewers



Source: MESH x IT Technology Firm/Westwood One IT Products & Solutions Decision Makers Study – 2023 Wave (N=401; 10/11/2023-10/19/2023); Base: Total Sample | Heavy AM/FM Radio Listeners aware of the brand n=37 | Heavy TV Viewers aware of the brand n=42; Familiarity, Positivity, and Purchase Intent are reported as Top 2 Box; 2023 Ad Spend source: VIVVIX Spend Report, Jan-Nov 2023

Binet & Field's five principles of B2B growth





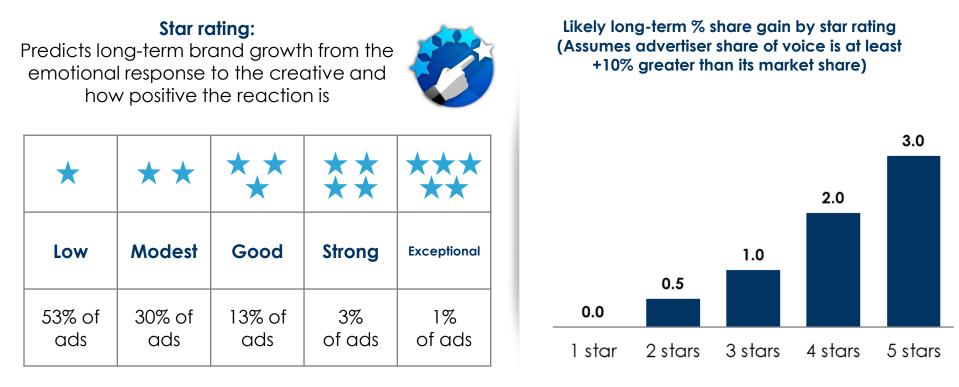
Les Binet Head of Effectiveness adam&eveDDB Peter Field Acclaimed marketing specialist

- 1. Invest in share of voice: To grow, ensure your share of voice is greater than your market share
- 2. Balance brand and performance investments; allocate 46% to branding, 54% performance/sales activation
- 3. Expand the customer base with mass reach media
- 4. Maximize mental availability: Ensure your brand comes to mind quickly and easily in buying situations
- 5. Harness the power of emotion in creative: emotion is the strongest selling tool you have



Source: The 5 Principles of Growth in B2B Marketing: Empirical Observations on B2B Effectiveness, The B2B Institute, Les Binet & Peter Field

System1 star ratings correlate creative quality with long-term share growth; The more you feel, the more you buy



Source: System1



System1: Five elements for effective and profitable B2B creative

- 1. Story arc: Those who tell the best stories rule the world
- 2. Characters: We all need someone, or something, to cheer for
- 3. Soundtrack: Music speaks straight to the heart and stirs the soul
- 4. Emotion: Speak to the heart, don't bother the brain
- 5. Fluent device: Use fictitious character/characters or a scenario, expressed as a slogan

Andrew Tindall, System 1: Audio Creative best practices

- **Brands need more audio-distinctive brand assets:**. Early brand recognition in audio ads is key to growing ad recall. Brand early and often with distinctive assets. Why not create a jingle? They dramatically increase long- and short-term effectiveness.
- SLOW DOWN: Ads need to slowly and clearly say brand names.
- **Put on a show and entertain for commercial gain:** The use of audio depth, characters, stories, a clear sense of audio-place, dialogue, and unexpected contextual sounds. These features are all more associated with emotion and memory formation. Key for brand building.
- Use pauses and hushed voices to create dramatic intimacy: It helps to tell stories. Build emotion. Listeners lean in and their senses heighten. Audio is a very close, omnipresent and intimate medium. Use dramatic intimacy to elicit emotion, build more memory structures and create more lasting effects for your brand. Don't shout.



Key findings

- 95% of businesses are not in market for products and services: The primary goal of B2B marketing is "being known before you're needed."
- AM/FM radio reaches 85% of all business decision makers weekly. Podcasts reach 40%.
- Business decision makers are similar in profile to heavy AM/FM radio and podcast listeners.
- Audio connects with business decision makers on an emotional and intellectual level providing an engaged and attentive audience.

Key findings - continued

- Business-to-business professionals listen to a wide variety of AM/FM radio programming formats and podcast genres.
- MESH Experience: Among information technology decision makers, AM/FM radio is the number one media platform.
- IT decision maker case study: AM/FM radio drives stronger impact than TV for an IT brand despite spending 5X more on TV.

Best practices

- Binet and Field's effective B2B marketing strategies: Invest in share of voice; Balance brand and performance investments; Expand the customer base with mass reach media; Maximize mental availability; Harness the power of emotion in creative.
- System1's ideal creative elements for B2B: A story arc, characters, soundtrack, emotion, and a fluent device (fictitious character/ characters or a scenario, expressed as a slogan)
- System1's Andrew Tindall audio creative best practices: Brands need more audio-distinctive brand assets; Slowly and clearly say brand name; Put on a show and entertain for business gain; Use pauses and hushed voices to create dramatic intimacy.



Full-service advisory for national brands offering media planning recommendations, creative best practices, and measurement services The Cumulus Media | Westwood One Audio Active Group® is a true comprehensive marketing advisory that partners with clients to measure the impact of the entire audio campaign (not just the Cumulus Media | Westwood One investment), specializing in the following areas:

- Audio creative best practices
- Media planning
- Strategic allocation within audio
- Measure the impact of the entire audio investment



For more, please visit the Cumulus Media | Westwood One Audio Active Group[®] blog

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